

Navigating the Intranet with High Precision

Huaiyu Zhu

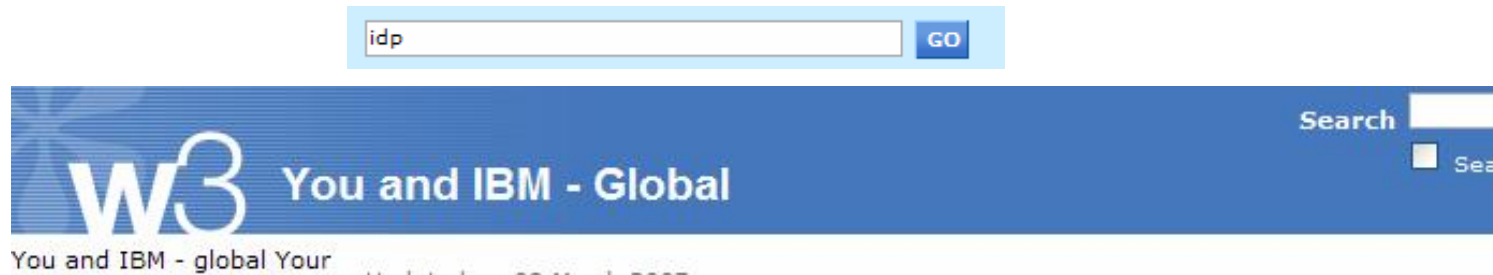
Alexander Löser

Sriram Raghavan

Shivakumar Vaithyanathan

IBM Almaden Research Center

What is this paper about ?



1. Total number of hits in IBM intranet = 4839
2. The acronym IDP has 11 different expansions
3. Top required hit refers to Individual Development Plan

progress and using the plan as a living document.

- **Where to begin:** [Explore Your Career](#) site has the guidance and format to assist em an effective development discussion and building your development plan.
- **Valued skills :** Access the [Market Valued Skills](#) quickview to learn about the skills m
- **Find out more :** Descriptions of [new IDP features](#) and [Frequently Asked Questions \(](#)

Top unique 10 queries on IBM Intranet

Number of queries	Query string	Intended expansion of acronyms	Number of Variants
160824	idp	Individual Development Plan	75
91442	issi	IBM Standard Software Installer	33
83790	global campus		
49996	pbc	Personal Business Commitments	60
46199	bond	Buy On Demand	13
44582	human resources		
30806	global print		
29698	eamt	Electronic Asset Management Tool	1
25921	travel		
20940	jobs		

Observations


- All top 10 queries are navigational queries
- 5 of the top 10 queries are acronyms
- 7 of the top 10 are one word queries and 3 are two word queries

Another example

1. Total number of hits on the intranet = 7657
2. The acronym PBC has 3 different expansions
3. Top required hit refers to Personal Business Commitment

- [IBM strategy](#)
- [IBM values](#)
- [Individual Development Plan](#)

 Site secured by [IBM intranet password](#)

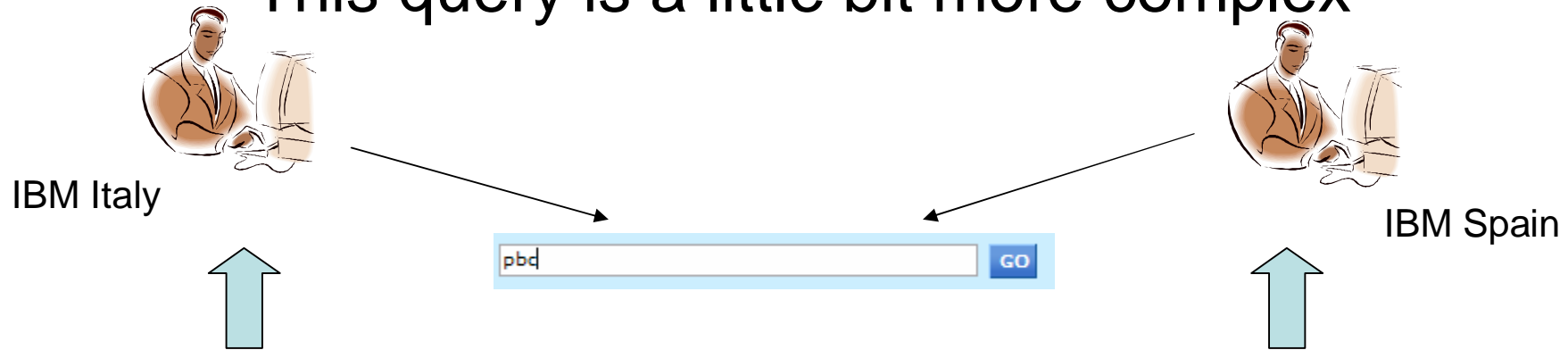
is this your first time here this year?
Create your new PBC here

[Work with my PBC](#)
Already started?
Work on your draft PBCs here

To protect the privacy of your information, you must shut down all windows so that you will be logged off the IBM Intranet Password S

[Terms of use](#)

This query is a little bit more complex



w3 You and IBM - Italia

You and IBM - Italia Reviewed on 11/23/2006
[Set Your Goals >](#)

- Manager portal
- Your money
- Your health
- Your life
- Your career
- Ask HR

Personal Business Commitments

Il successo della IBM dipende da come ciascuno di noi definisce i propri obiettivi strategici della Compagnia. Il programma PBC fissa i propri obiettivi per l'anno, riceve feedback valutati sulla base delle loro performance.

[You and IBM - Europe](#)

Ad inizio anno, viene richiesto ad ogni singolo dipendente di definire i propri obiettivi ed i valori IBM. Questi obiettivi devono guidare il raggiungimento degli obiettivi nell'ambito della propria prestazione complessiva. Questa valutazione sarà la base per i futuri incrementi salariali e opportunità di carriera.

L'intera struttura del programma PBC è disegnata per creare un ambiente in cui ogni dipendente sia stimolato a contribuire al successo della compagnia, premiare i maggiori contributori, motivare quelli sopra i propri obiettivi e identificare i "low performer" che devono migliorare. I dipendenti della compagnia ricevono i maggiori riconoscimenti. Le fasi del processo annuale della PBC sono:

Ask HR

w3 You and IBM - España

You and IBM SA - España Reviewed on 01/05/2007

- You and IBM GSE SA - España
- Manager portal
- About you

Personal Business Commitments PBC

El éxito de IBM depende de cada uno de nosotros. De nuestra contribución a la dirección estratégica de IBM, a nivel mundial, establezcan sus objetivos anuales de formación, y son evaluados por su contribución.

Al comienzo de cada año, cada empleado debe fijar sus objetivos de negocio globales de la compañía. Estos objetivos serán evaluados por el director, en comparación con el rendimiento. Esta calificación constituirá un factor clave para incrementos salariales y oportunidades de carrera.

El PBC está diseñado para reforzar la cultura de alto rendimiento basándose en su contribución a la compañía. Para crear un clima en el que cada empleado sienta la necesidad de contribuir, empujar a otros para que mejoren y a los empleados que más aportan a la compañía reciben los mejores reconocimientos.

Existen tres pasos en el proceso anual del PBC. Siga el primer paso y lo que usted pueda esperar de ella.

Paso 1: [Establecer Sus Objetivos](#)

Ask HR

Difficulties captured in Fagin *et al* 2003

- *Axiom 1.* Intranet documents are often created for simple dissemination of information, rather than to attract and hold the attention of any specific group of users.

- Describes navigational queries and highlights the difficulty in identifying such pages on the intranet

- *Axiom 3.* Intranets are essentially spam-free.

- Refers to company-specific queries such as employees, product-names etc. and the difficulties encountered in a geographically disperse organization.

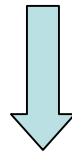
Existing System

- Link-analysis + conventional IR-ranking heuristics
- The correct result for both “idp” and “pbc” not in the top 50 results

Hard to tune generic ranking algorithms to consistently provide top results for all navigational queries !

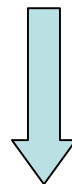
Answering Navigational Queries

- **Option 1: Do nothing special**
 - Trust generic content / link-based ranking
 1. *Unfortunately, this does not work (existing system)*
 2. *Very hard for a generic ranking algorithm to consistently identify the top results for every navigational query*



Can we special-case ?

- **Option 2: Special-case navigational queries**
 - Assume we can identify the top result(s) for each navigational query
 - Maintain a separate navigational index over just these result pages
 - Unfortunately, not so simple!!
 1. *A priori we don't know all the queries !!*
 2. *(Even if we did, we would need to classify queries as being navigational or otherwise)*



Instead of queries can we start from documents ?

Option 3

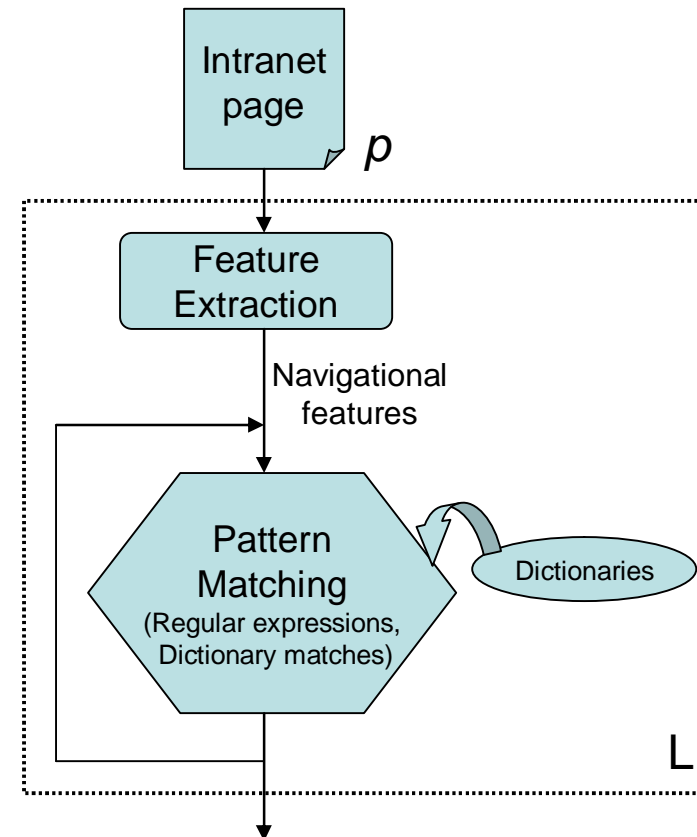
- Run through the full collection and identify navigational pages
- With each identified page associate appropriate query terms
- Separately create a navigational index using these terms and identified pages

Outline for remainder ...

- Offline Processing
 - Identify navigational pages
 - Local Analysis
 - Global Analysis
 - Associate appropriate terms with each navigational page
 - Term variant generation
- Runtime
 - Almost like a database lookup of query term(s) (a little bit more !)

Local analysis

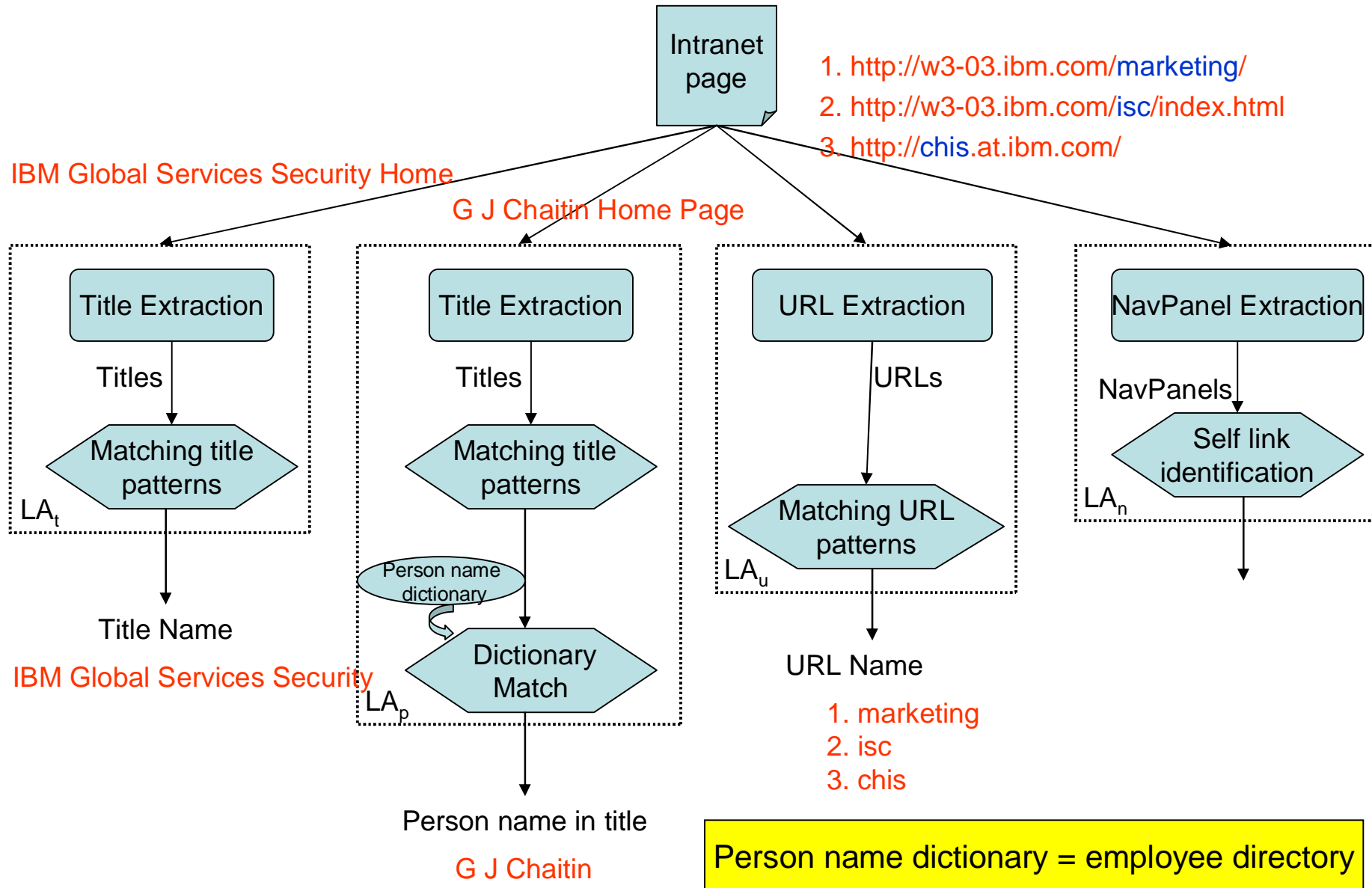
- Per-page analysis to identify candidate navigational pages
- Outline
 - Extract navigational features <Title, URL, etc.>
 - Pattern and dictionary matches
 - `\A\W+(.*)'s <Home>\b`
 - `\b<Home> of (.*)<junk>\Z`
 - .
 - .
 - .



Output = Candidate Navigational page (Y / N). If Y then feature value associated with page

Local Analysis Template

Different Local analyses



Why Global Analysis ?

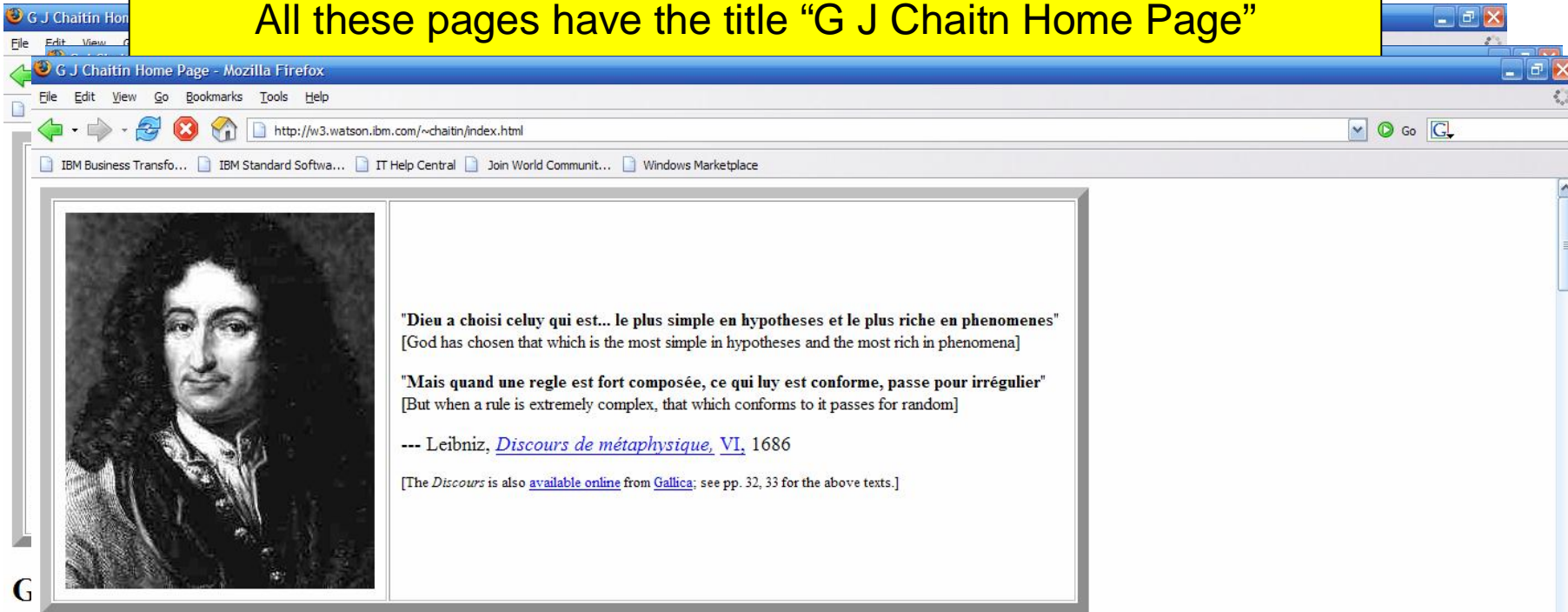
- We have individual pages and associated feature values e.g.,

G J Chaitin → G J Chaitin's home page

Can we put these directly into the index !!

Unfortunately not so simple !!

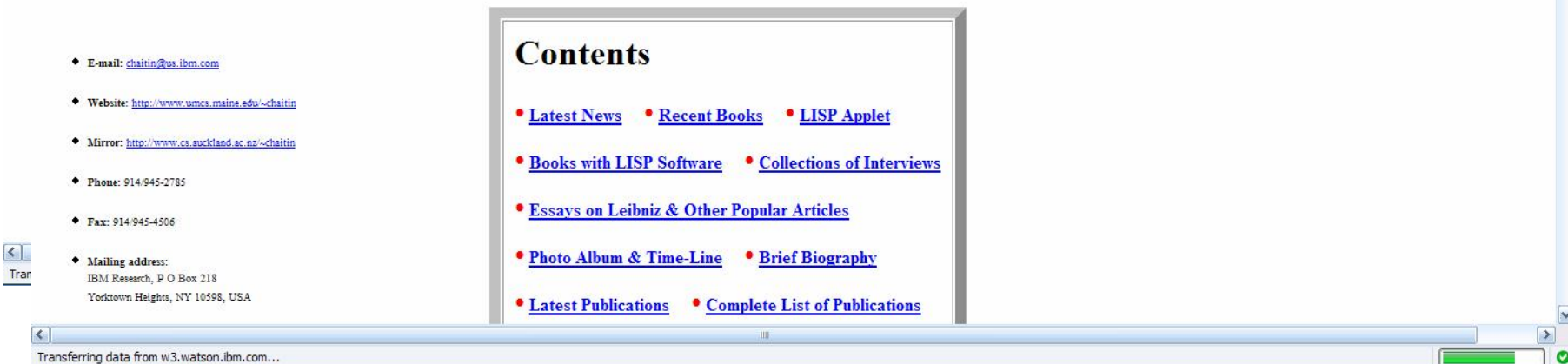
All these pages have the title "G J Chaitin Home Page"



Th **M** G J Chaitin Home Page

Th This website contains Greek letters and other mathematical symbols. If " Ω " isn't a capital Greek letter Omega, you should switch to another browser, for example, MS IE or **co** [Mozilla Firefox](#).

This website contains most of Chaitin's published papers, many book chapters, and the LISP, Java, C, and Mathematica software for Chaitin's Springer-Verlag trilogy. It also contains interviews and reviews of Chaitin's books.



All these pages have the exact same title "IBM Tucson | Tucson Home"

IBM Tucson | Tucson Home - Mozilla Firefox

IBM Tucson | Tucson Home - Mozilla Firefox

IBM Tucson | Tucson Home - Mozilla Firefox

http://w3.tucson.ibm.com/docs/stories/past/2005/events/05_08_30_gaslight.html

IBM Business Transfo... IBM Standard Softwa... IT Help Central Join World Commun... Windows Marketplace


Search w3 GO Search IBM Tucson

w3 Home BluePages HelpNow Feedback

Tucson Home May 9, 2007

IBM Club presents Gaslight Night

Sinbad, October 14



Tickets for the Gaslight Theatre's production, "Sinbad," for October 14 are now on sale at the IBM Club Box Office. The show will start at 7:00 p.m. (doors open at 6:15 p.m.) on Friday evening.

Tickets for reserved seats are \$8.00 each (\$14.95 public price) and are sold by tables on a first-come-first-served basis.

More about "Sinbad"

In a world of heroes comes a man we've all been waiting for ... Sinbad! A swashbuckling, high seas, musical spoof taken directly from the pages of "1001 Arabian Nights." Join Sinbad on the most terrifying and romantic voyage of his life. Cheer as our hero pursues the greatest prize known to man, The Treasure of Alexander the Great.

Hidden on the Mythical Island of Colossus, this treasure is protected by legendary beasts conjured up from the land beyond! Boo as our villains, the evil Emir of Dhaibul and his lovely assistant, Sultana Dalilah, try to thwart Sinbad at every turn. Laugh at the zany antics of the court magician, Golgo the Great. Enjoy the tender moments shared by Sinbad and the love of his life, the beautiful Princess Shalimar. Don't be left on shore!

Contact Kathy Carlisle at ext 2209 for more details.

[Terms of use](#)

Related Links

- Site Calendar [IBM Tucson]
- Get IBM news [here](#).
- Get customized news by signing in to [On Demand Workplace](#).

Tucson Information

Select One...

[Congratulate or Thank a colleague ...send an e-card!](#)

[IBM Stock Quote](#)

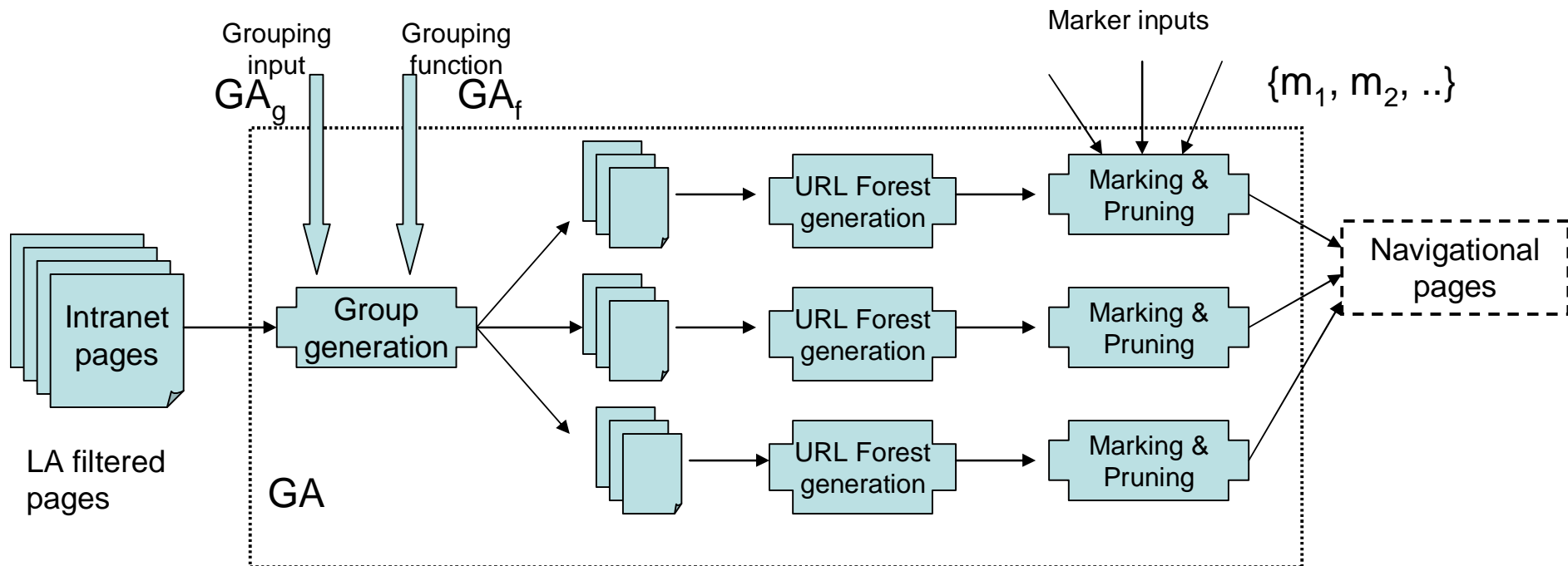
Find: ibm tucson Find Next Find Previous Highlight all Match case

Done

What we do in Global Analysis

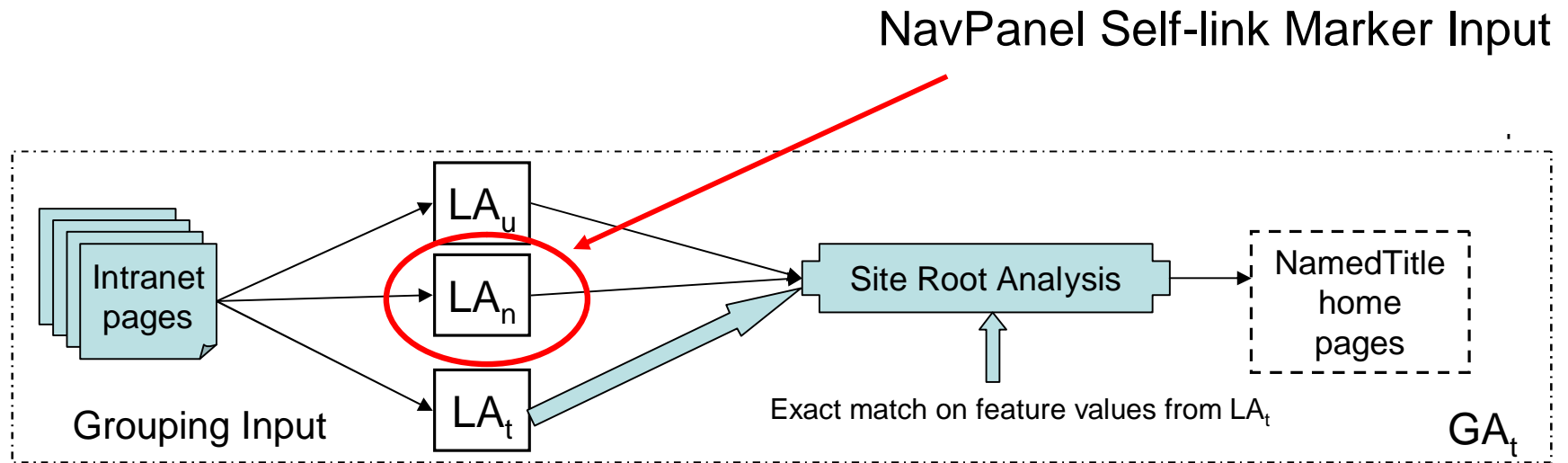
- Site Root Analysis
 - Personal Home Pages
 - Named Title Home Pages
 - Named URL Home Pages
- Extended Site Root Analysis
 - Rooted Home Pages
- Anchor Text Analysis

Site root analysis template



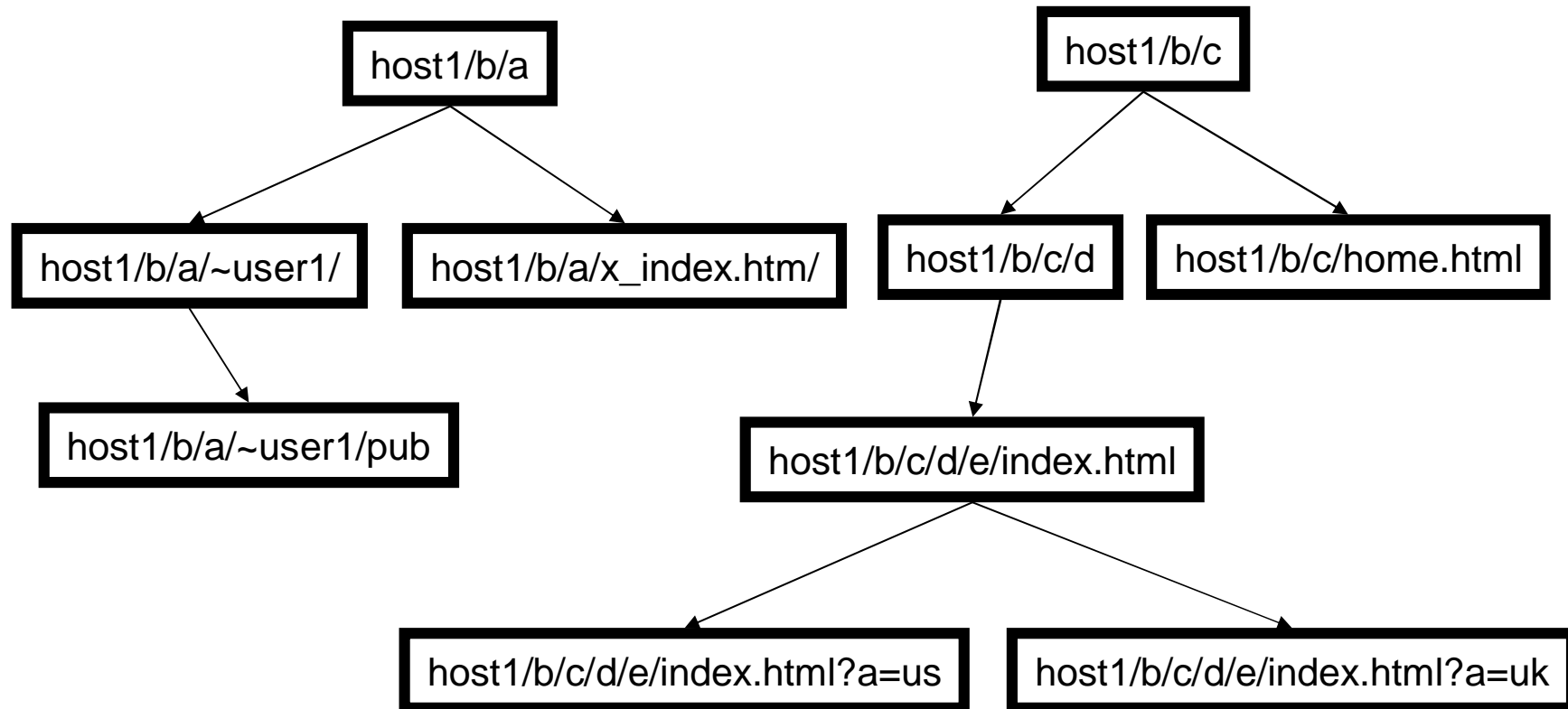
- Grouping Input
 - performed on feature values of a particular local analysis (e.g., G J Chaitin)
- Grouping function
 - Equality grouping function (more complex later)
- Forest Generation
 - URL provides clues about navigational pages
- Marker inputs
 - Other local analysis may provide more evidence and therefore used as markers

Specific instances of site root analysis

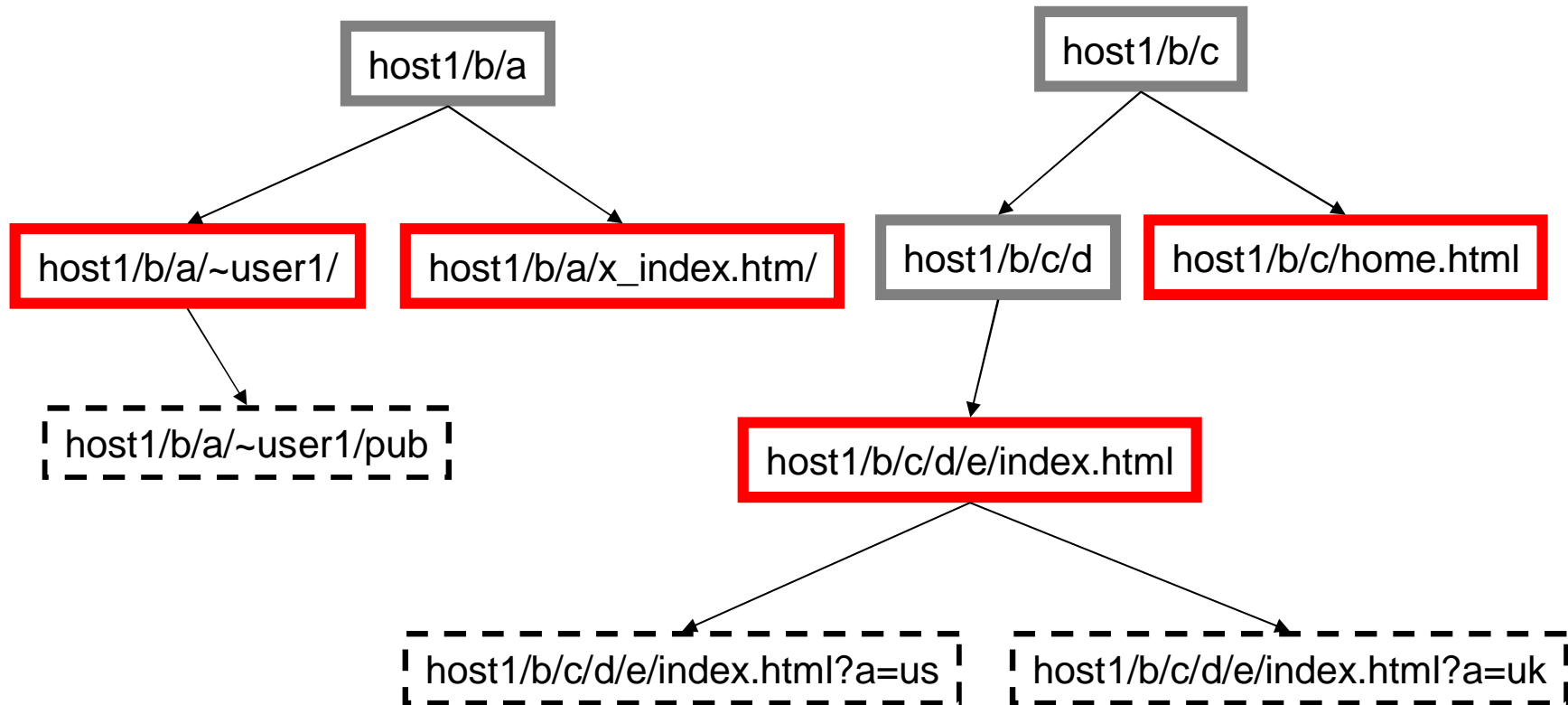


URL Forest generation

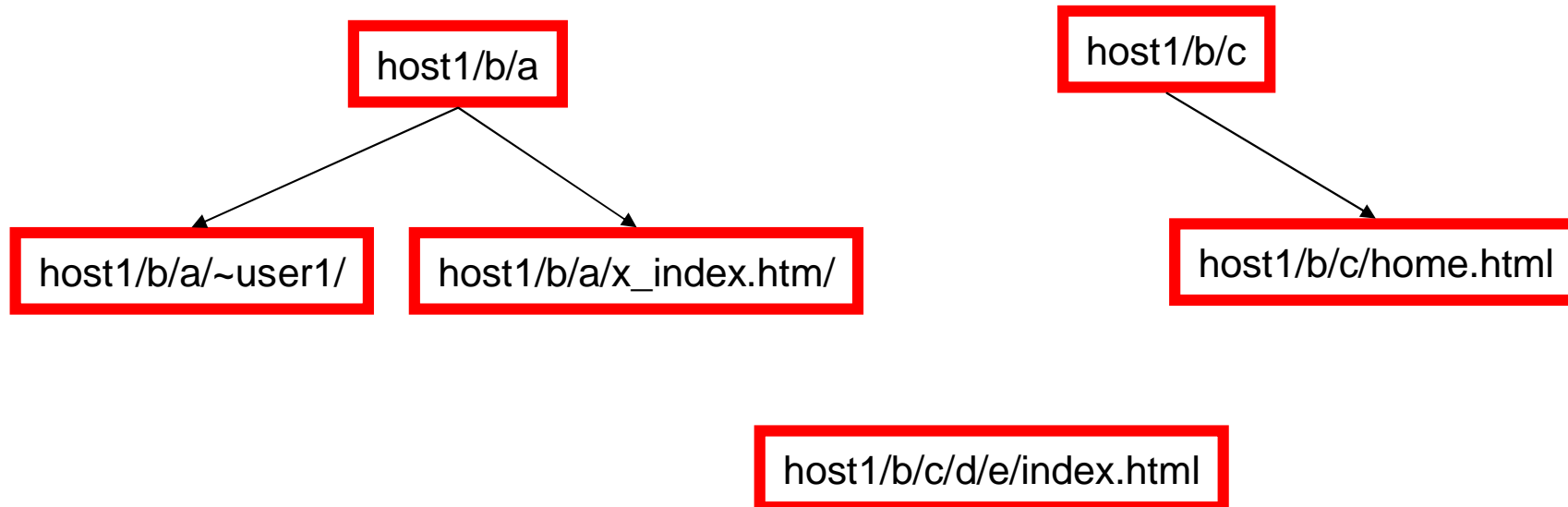
All pages have the same Title feature-value !! (e.g., IBM Tucson)



Apply Marker Inputs



Retain all roots and output navigational pages



Extended Site Root

- Highly restrictive local analysis
- But what about the remaining pages ?
- Observation
 - Page titles exhibit hierarchies

.....

Software | Business transformation | IT Infrastructure Portal | Usage Metering and Billing

Software | Business transformation | IT Infrastructure Portal | Usage Metering and Billing Rules

Software | Business transformation | IT Infrastructure Portal | Welcome to the IT Rep page

Software | Business transformation | IT Security | Application and Information Compliance

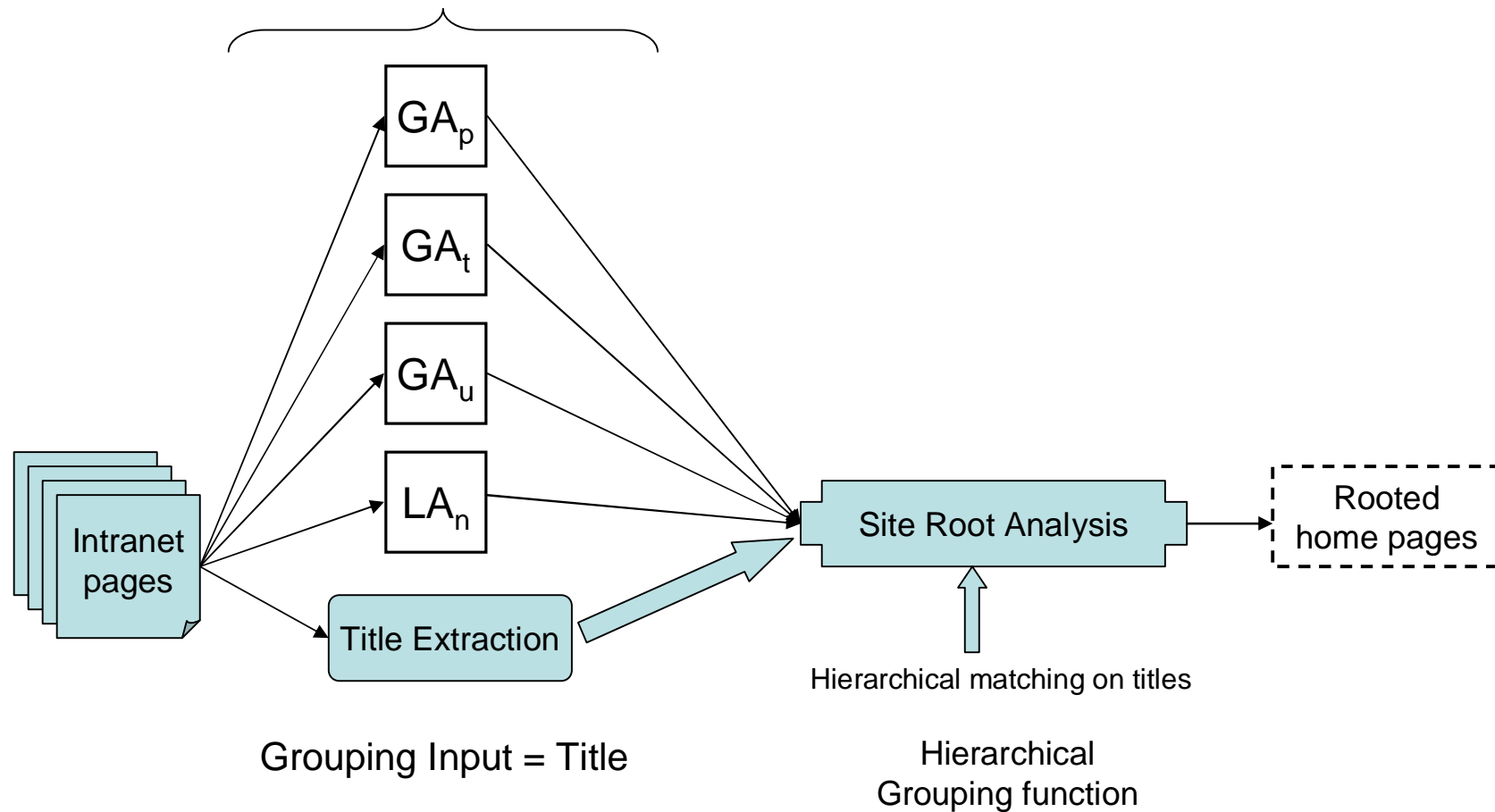
Software | Business transformation | IT Security | General Security Information

▪

▪

Use the same trick as before

Marker Inputs are output of other GA results



Anchor text

- <http://rossr.torolab.ibm.com:80/>

ID related links

- ⊕ DB2 Technical Support Library
- ⊕ DB2 ID Intranet homepage
- ⊕ Opening documentation defects
- ⊕ DB2 ID Internal Project Portal (authentication req'd)
- ⊕ DB2 ID personnel database
- ⊕ DB2 UDB Mission Control
- ⊕ David Sky's DB2 Information Architecture site
- ⊕ IDWB homepage and Eclipse documentation
- ⊕ Authoring Tools Information Center

Focus on precision enforced by restricted anchor-text extraction
The most frequent “anchor text” associated with page as feature value

Term Variant Generation

Why term variant generation ?

- User queries may not exactly match feature-values
 - People names
 - Ching-Tien T. (Howard) Ho
 - User queries include <Ho Ching-Tien> <Tien Ho>, <Ho, Howard>
 - Acronym expansions
 - gts → Global Technology Services
 - N-gram variant generation
 - Title: reimbursement of travel expenses
 - reimbursement, travel expenses, reimbursement travel, reimbursement of travel, reimbursement expenses

Recapture what we did

- Offline Processing
 - Identify navigational pages
 - Local Analysis
 - Global Analysis
 - Associate appropriate terms with each navigational page
 - Term variant generation
 - Output is 4 semantic buckets
 - Personal, NamedTitle, NamedURL and Rooted
 - For analysis NamedTitle, NamedURL and Rooted are split into Acronym vs Non-Acronym

Experiments

Experimental Setup

- Crawled pages: 5.5 m (crawled between Jun-Aug 2006)
- 55, 000 pages retained after local and global analysis
- Gold standard: 345 queries, 446 pages.
- Queries for which our system provides an answer: 321

Performance by semantic buckets

MRR	all	1kw	2kw	3kw	>3kw
Personal	0.59	0.09	0.92	1	1
A-NamedTitle	0.36	0.38	0	0.38	0
NamedTitle	0.20	0.14	0.18	0.62	1
A-NamedURL	0.27	0.27	0	0.3	0.5
NamedURL	0.24	0.25	0.15	-	-
A-Rooted	0.13	0.16	0	0.06	0
Rooted	0.14	0.09	0.16	0.35	1

- Personal bucket in general does well
- For NamedTitle and NamedURL acronym dictionaries are useful

Ranking within a semantic bucket has little effect

- Ranking within semantic bucket is a black-box (Lucene)
- Randomization of the ranks within a semantic bucket marginally changes the overall performance

	Personal	A-Named Title	Named Title	A-Named URL	Named URL	A-Rooted	Rooted
1-run	0.59	0.36	0.20	0.27	0.24	0.13	0.14
Rand	0.60	0.33	0.18	0.27	0.22	0.13	0.10

Quality of identified navigational pages very high

Ranking across buckets matters

- Order 1: Personal, Named Title, URLName
- Order 2: Personal, URLName, Named Title
- Order 3: Personal, Acronym, Non-Acronym (Best order based on result MRR)
- Order 4: Simple Statistical Model
- Order 5: Adversarial (Opposite ranking of Order 3)
- Current System (W3)

Order	Overall MRR
Order 1	0.32
Order 2	0.32
Order 3	0.33
Order 4	0.34
Order 5	0.21
Current System	0.18

Adversarial ranking is better than the existing system !

Intranet Local Search



IBM Italy



IBM Spain

w3 You and IBM - Italia

You and IBM - Italia	Reviewed on 11/23/2006
Manager portal	Set Your Goals >
Your money	<h2 style="margin: 0;">Personal Business Commitments</h2> <p>Il successo della IBM dipende da come ciascuno di noi definisce i propri obiettivi strategici della Compagnia. Il programma PBC fissa i propri obiettivi per l'anno, riceve feedback valutati sulla base delle loro performance.</p> <p>Ad inizio anno, viene richiesto ad ogni singolo dipendente di definire i propri obiettivi ed i valori IBM. Questi obiettivi devono guidare il raggiungimento degli obiettivi nell'ambito della propria prestazione complessiva. Questa valutazione sarà la base per i futuri incrementi salariali e opportunità di carriera.</p> <p>L'intera struttura del programma PBC è disegnata per creare un ambiente in cui ogni dipendente sia stimolato a contribuire. I maggiori contributori, motivare quelli sopra i propri obiettivi, e identificare i "low performer" che devono migliorare. I dipendenti della compagnia ricevono i maggiori riconoscimenti. Le fasi del processo annuale della PBC sono:</p>
Your health	
Your life	
Your career	
Ask HR	

[You and IBM - Europe](#)

Ask HR

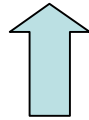
w3 You and IBM - España

You and IBM SA - España	Reviewed on 01/05/2007
You and IBM GSE SA - España	<h2 style="margin: 0;">Personal Business Commitments PBC</h2> <p>El éxito de IBM depende de cada uno de nosotros. De nuestra contribución a la dirección estratégica de IBM, a nivel mundial, establezcan sus objetivos anuales de formación, y son evaluados por su contribución.</p> <p>Al comienzo de cada año, cada empleado debe fijar sus objetivos de negocio globales de la compañía. Estos objetivos serán evaluados por el director, en comparación con el rendimiento. Esta calificación constituirá un factor clave para incrementos salariales y oportunidades de carrera.</p> <p>El PBC está diseñado para reforzar la cultura de alto rendimiento basándose en su contribución a la compañía. Para crear un clima en el que cada empleado sienta la necesidad de contribuir, empujar a otros para que contribuyan, y a los empleados que más aportan a la compañía reciben los mejores reconocimientos.</p> <p>Existen tres pasos en el proceso anual del PBC. Siga el primer paso y lo que usted pueda esperar de ella.</p> <p>Paso 1: Establecer Sus Objetivos</p>
Manager portal	
About you	
Alphabetical index	
IBM SA IBM GSE SA	

Ask HR



IBM Italy



Not all queries are geo-sensitive



IBM Spain



Search for:

IBM Standard Software Installer | ISSI Home - Mozilla Firefox

File Edit View Go Bookmarks Tools Help

http://w3-1.ibm.com/download/standardssoftware/

IBM Business Transfo... IBM Standard Softwa... IT Help Central Join World Commun... Windows Marketplace

Search w3

IBM

w3 Home BluePages HelpNow Feedback

ISSI Home Updated on 19 February 2007

North America
Europe
Latin America
Asia Pacific
Lenovo
FAQ
User Guide
Preferences
Global Search
Setup
EZUpdate

IBM Standard Software Installer World Page

Introduction

IBM Standard Software Installer (ISSI) is IBM's premiere workstation software delivery tool.

ISSI:

- delivers software to you in easy-to-use, installable packages
- is accessible over the intranet or as a CD ROM
- includes a wide range of business applications standard across IBM
- provides IBM-supported, business unit-specific applications
- also provides advanced technology applications having limited or no support. These appear in the As-Is Applications catalog view. They can also be found in the All Applications view with the notation "As Is."
- delivers and installs software, via the intranet or CD ROM, which is strictly intended for IBM business use only, per the IBM Business Conduct Guidelines
- provides support to ITC300 workstations

ISSI EZUpdate

This new tool will automatically prompt you to install application updates and software fixes to your system. Running the installations is as easy as pushing a button.

[ISSI EZUpdate](#) will be automatically placed on your computer the next time you install an application from ISSI. The only time you'll know it's there, is when it periodically signals you to install some software.

Setting up and using ISSI

Before using ISSI, you must first run the ISSI installation program to prepare your workstation.

- Select "Run Setup" and follow the on-screen instructions. This step only needs to be done once. [+ RUN SETUP](#)
- After you have run [SETUP](#), select your geography from the list below, or the menu on the left.

To order the ISSI CD ROM, use your geography's publication order facility.

Select your location:

- [Asia Pacific](#)
- [Northeast and Southwest Europe](#)
- [Latin America](#)
- [North America](#)
- [Lenovo](#)

[Terms of use](#)

Done

Intranet Local Search Challenges

- Offline
 - Geo-identification of pages
 - Site-specific, country-specific, region-specific dictionaries
- Runtime
 - Detect geo-sensitive queries (Future work)

Intranet Local Search

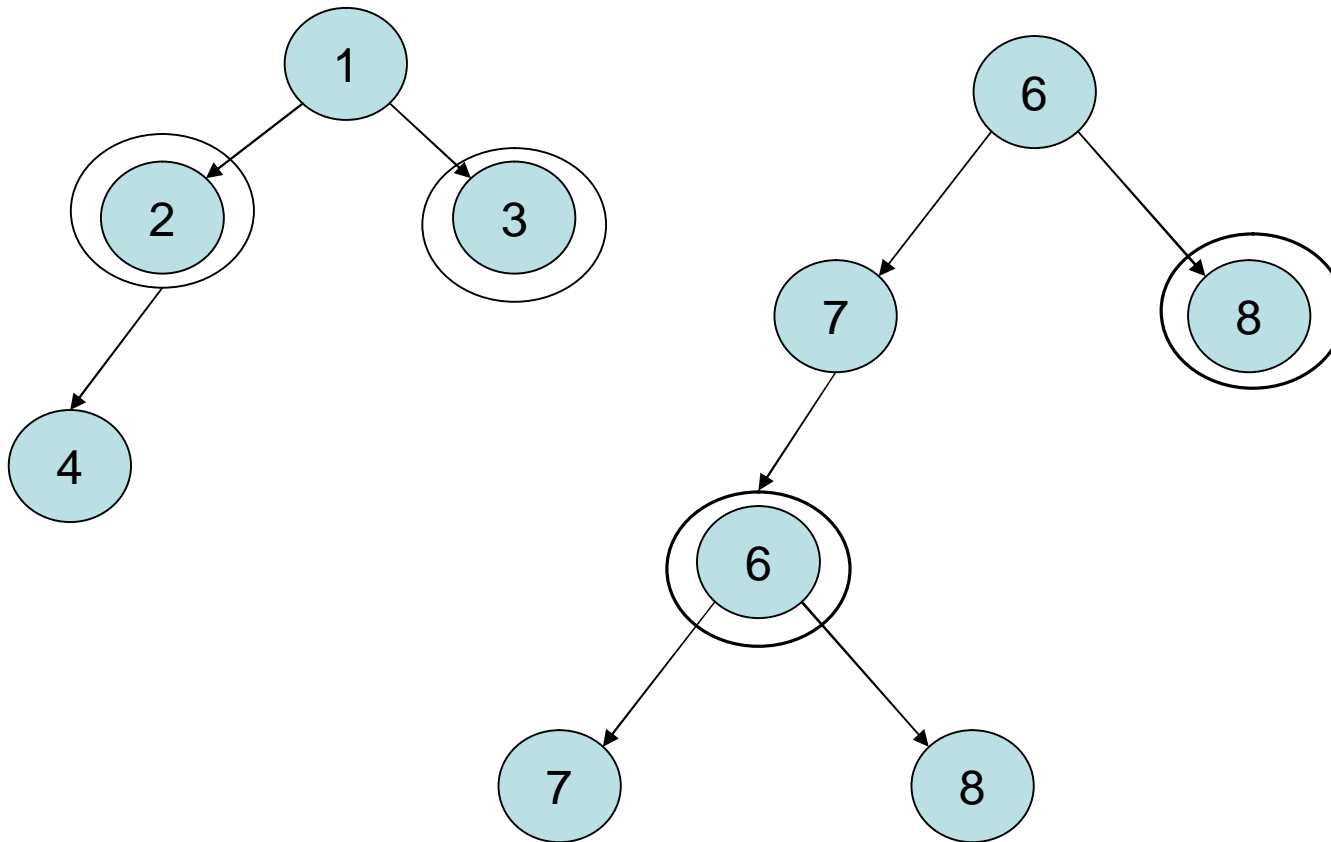
- Assuming geo-sensitive queries have been identified perfectly

Country	Region	MRR
UK	EMEA	0.4858
DE	EMEA	0.4879
CA	Americas	0.4433
JP	Asia-Pacific	0.484
AU	Asia-Pacific	0.493

Conclusions

- *A priori* offline identification of navigational pages provides room for improving MRR.
- Stratification is a big win: semantic buckets, geography, query length, etc.
- Domain dictionaries have significant values.
- Ranking among the buckets is more useful than ranking within the buckets.

Marking and pruning example



Example geography statistics

- NamedURL:

- Sites N/A:101 ZRL:2
- Countries CH:2 JP:8 CA:2 US:15 N/A:76
- Regions AMERICAS:63 AP:8 EMEA:11 N/A:19 LATINAMERICA:2

- NamedTitle:

- Sites N/A:18
- Countries CA:1 JP:1 US:9 N/A:7
- Regions AMERICAS:10 AP:1 EMEA:1 N/A:6

- Rooted:

- Sites: HURSLEY:2 N/A:728 HRL:7 ARC:1
- Countries: CR:1 PE:1 GB:3 FR:1 BO:1 N/A:340 IL:8 VE:1 MY:1 USA:1 TH:1 IN:1 DE:307
EC:1 CA:4 JP:19 CN:1 NL:1 MX:1 BR:1 AR:1 PL:2 CL:1 UY:1 US:34 SG:1 AT:2 ID:1
- Regions: AMERICAS:61 AP:26 EMEA:471 N/A:164 LATINAMERICA:16

Ranking among types is more important than in-type ranking

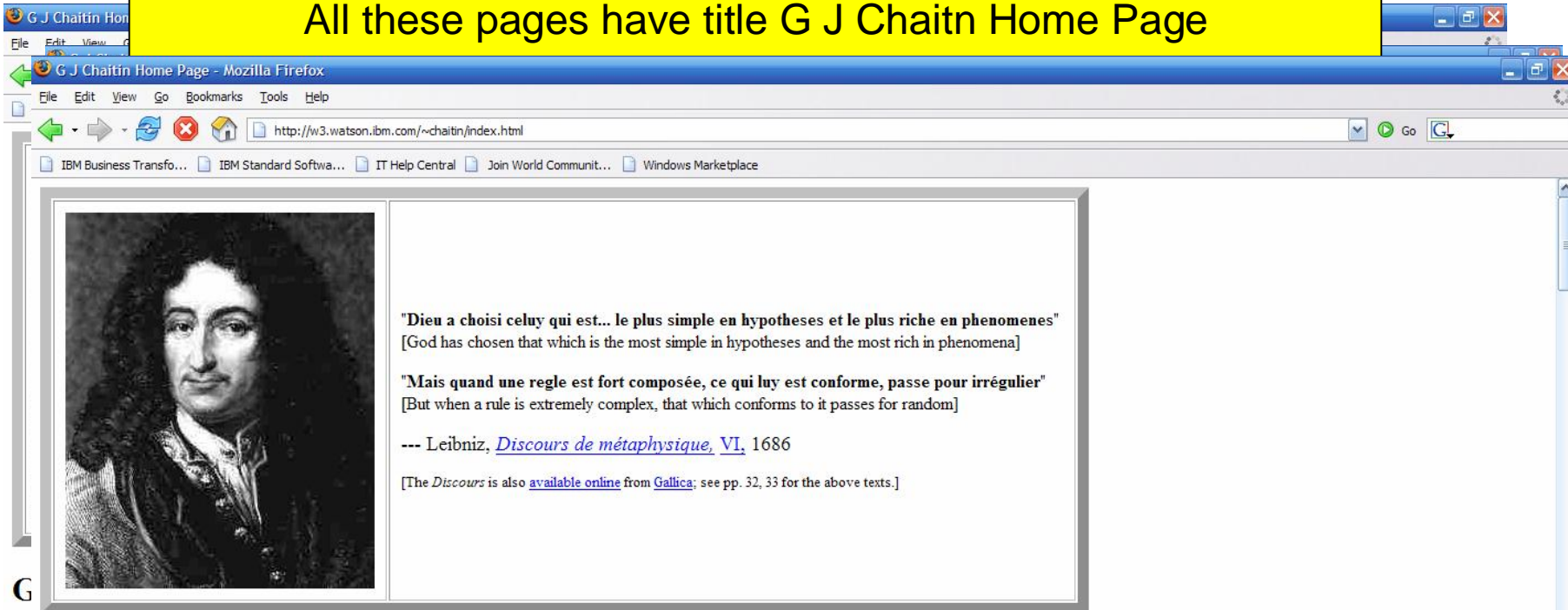
- Ranking within semantic bucket is provided by Lucene.
- Randomization of the ranks within a semantic bucket does not change the overall performance.

MRR	all	1kw	2kw	3kw	>3kw
Personal	0.60	0.09	0.93	1	1
A-NamedTitle	0.33	0.38	0	0.30	0
NamedTitle	0.18	0.12	0.16	0.61	1
A-NamedURL	0.27	0.26	0	0.28	0.61
NamedURL	0.22	0.23	0.17	-	-
A-Rooted	0.13	0.17	0	0.03	0
Rooted	0.10	0.05	0.14	0.31	0.61

All these pages have the exact same title IBM Tucson Home

The screenshot shows a Mozilla Firefox browser window displaying the IBM Tucson Home page. The browser's address bar shows the URL <http://w3.tucson.ibm.com/docs/news.html>. The page header features the 'w3 IBM Tucson' logo and a search bar. A navigation menu on the left lists various site sections. The main content area is divided into three columns: 'Tucson News', 'Tucson Events', and 'Tucson People'. The 'Tucson News' column includes a sidebar with a list of site links and a main section with news items like 'GenNEXT Career Day in the news' and 'Who lives IBM's values?'. The 'Tucson Events' column lists dates for 2007, including 'May 16: TANG's Asian and Pacific Islander Month Event' and 'May 17: ArtWorks @ IBM Take a Break'. The 'Tucson People' column features a 'Recognize a colleague' section with a nomination form for Matthew Borlick. A right-hand sidebar contains an 'Executive Corner' with a profile for Terri Mitchell, a 'Tools you can use' list, and resource pages for US Site News and BluePages Search. The IBM Stock Quote is also visible at the bottom right. The browser's status bar at the bottom shows 'Done' and search-related icons.

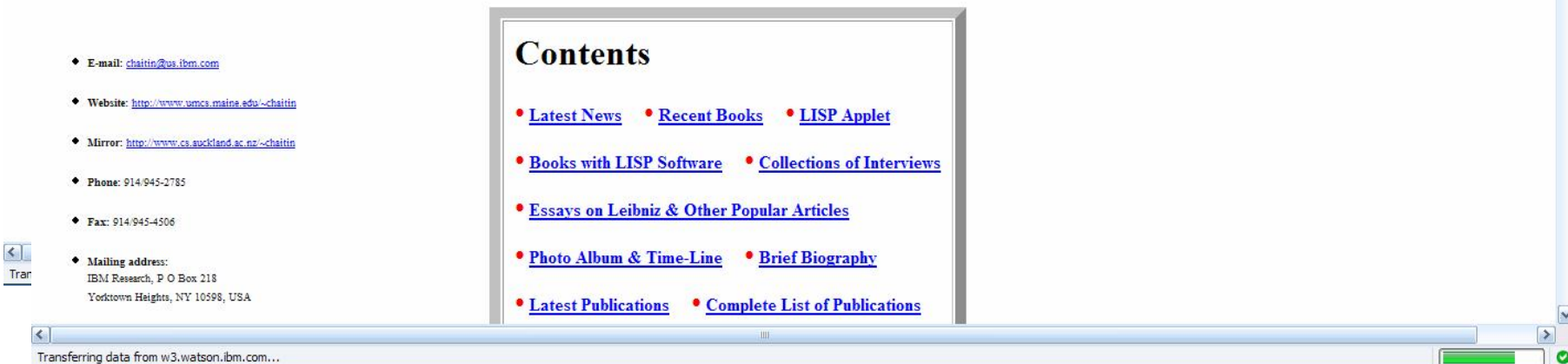
All these pages have title G J Chaitn Home Page



Th **M** G J Chaitin Home Page

Th This website contains Greek letters and other mathematical symbols. If " Ω " isn't a capital Greek letter Omega, you should switch to another browser, for example, MS IE or **co** [Mozilla Firefox](#).

This website contains most of Chaitin's published papers, many book chapters, and the LISP, Java, C, and Mathematica software for Chaitin's Springer-Verlag trilogy. It also contains interviews and reviews of Chaitin's books.



Sample navigational panel

